

	One-off Capital Investment Costs	One-off Revenue Investment Costs	Annual recurring revenue Costs	Annual recurring revenue Savings	Phasing of Savings and Costs					
					2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
<b>Capital One-Off Investment Costs</b>										
<u>ICT</u>										
ICT Contract cost	708,000				340,000	368,000				
Workstation and Infrastructure cost	276,000				181,000	95,000				
<u>Implementation</u>										
Implementation of the Future Model	175,000				175,000					
<u>Accommodation</u>										
Capital Costs	450,000				370,000	80,000				
<b>Revenue One-Off Investment Costs</b>										
<u>Contribution to Strategic Change Earmarked Reserve</u>										
Contribution to Strategic Change Earmarked Reserve (see 4.8 of the report)		2,702,000			550,000	1,372,000	219,000	285,000	210,000	
<u>Training costs</u>										
Staff Training		128,000			32,000	96,000				
<u>Contingency</u>										
Contingency (5%)		175,000			75,000	100,000				
<b>Revenue recurring costs</b>										
<u>Accommodation</u>										
Costs of remodelling for tenants			10,000			10,000	10,000	10,000	10,000	10,000
<b>Revenue recurring annual savings</b>										
<u>Staff</u>										
Staff savings (30% saving of current staff levels)				-2,465,000	-290,000	-1,375,000	-2,464,000	-2,464,000	-2,464,000	-2,464,000
Travel and other savings				-128,000		-50,000	-80,000	-128,000	-128,000	-128,000
<u>Delivery Unit</u>										
Delivery Unit saving (see 4.6 of the report)				-305,000		-305,000	-305,000	-305,000	-305,000	-305,000
<u>IT</u>										
Reduced annual software costs				-47,000		-47,000	-47,000	-47,000	-47,000	-47,000
<u>Accommodation</u>										
Rationalisation of the two councils' headquarters - reduced running costs at Follaton				-130,000		-60,000	-100,000	-130,000	-130,000	-130,000
Leasing of workstations - payment from West Devon				-90,000		-70,000	-90,000	-90,000	-90,000	-90,000
Additional new income from letting surplus accommodation				-215,000		-53,000	-106,000	-159,000	-215,000	-215,000
<b>Total Costs / (Savings)</b>	<b>1,609,000</b>	<b>3,005,000</b>	<b>10,000</b>	<b>-3,380,000</b>	<b>1,433,000</b>	<b>161,000</b>	<b>-2,963,000</b>	<b>-3,028,000</b>	<b>-3,159,000</b>	<b>-3,369,000</b>
	(A)	(B)	(C)	(D)						
Total One Off Investment Costs (Capital + Revenue) = (A) + (B)		4,614,000								
Total Net annual revenue savings = (C) + (D)				-3,370,000						